

## SHRMEDUCATION

LEARNING IS A JOURNEY.
TRAVEL IT WELL.

To grow, evolve and inspire, we must engage in continuous learning.

LET SHRM EDUCATION BE YOUR GUIDE

2022 CATALOG shrm.org/Education2022

## Hello, and welcome to the **SHRM 2022 Education Catalog!**

As an HR Professional, everything you do causes a profound ripple effect in the lives of workers, your workplace, and society. It's time to recognize the inherent impact of HR and your power to cause the effect you want to see in the world of work - and in your own career growth.

Cause the effect you want to see in your workplace – and the world – by ensuring your business has the knowledge, skills, and competency necessary for your organization's success. The key to this is flexible, targeted learning opportunities that keep pace with a constantly evolving business and technology environment.

At SHRM, we know the world of HR shifts at the same pace as the overarching business environment, and effective HR teams work hard to stay ahead of those changes. SHRM is here to support the learning and development needs for you, your HR team, and your organization. If it's focused skill-building in HR technology, maintaining expertise through updates in compliance, or continuing professional development through the achievement of SHRM Specialty Credentials or Certifications, we offer learning programs designed to accommodate your learning preferences.

Whether you're a first-time visitor to our catalog or you're a regular to SHRM Education offerings, you'll find something new and intriguing in this 2022 Education Catalog. I encourage you to explore our offerings and reach out to us if you have any questions or need more information.

Thank you for trusting SHRM with your professional education, and thank you for all you do to cause the effect in the HR profession.



**Nick Schacht, SHRM-SCP**Chief Global Development Officer
SHRM

### Why SHRM Education?

It's our responsibility to invest in our teams and develop the future leaders of the workplace. That's why SHRM has reimagined the profession and the impact we have on workplaces around the globe. Through our innovative, engaging, creative and applicable programming, we encourage learners to go beyond their educational comfort zones and equip themselves with the knowledge needed to transform their workplaces. By incorporating current research and thought leadership into the content and bringing it to life in an engaging manner, our educational offerings have become the gold standard for professional development—no matter where you are in your HR career or educational journey.

This curriculum is a proven steppingstone for strengthening your core competencies, earning a recognized SHRM Specialty Credential or achieving your SHRM certification. Watch Jeanne Morris, SHRM's Vice President of Education, share the benefits of pursuing your professional development with SHRM Education in the video below.





**Jeanne Morris** *Vice President, Education*SHRM



BOLD CONTENT



FLEXIBLE LEARNING



INNOVATIVE EXPERIENCE



EXPERT INSTRUCTION



PDCS FOR RECERTIFICATION

### Get to Know Your Next SHRM Instructor

Through our global network of SHRM-certified thought leaders, we are able to bring you the best of the best. Our instructors are HR and business leaders who live, work and breathe the profession on a daily basis. They have faced the same workplace challenges you are facing, and, as experts in their designated field, they bring real-world examples and insight, best practices, and innovative, tangible solutions to each and every program they teach.

With more than 10 years of teaching experience and at least 15 years of practical HR experience, each instructor delivers interactive, actionable virtual programs that cannot be found anywhere else.

Walk away from your next educational experience feeling reinvigorated, reinspired and recalibrated to transform your career and drive positive change within your organization.



Mike Letizia, SHRM-SCP President Letizia HR Solutions, Inc.

▶ INTRO VIDEO



Jennifer C. Loftus,
SHRM-SCP
National Director
Astron Solutions

INTRO VIDEO



Susan White, SHRM-SCP Chief Executive Officer Susan Tinder White Consulting, LLC

NTRO VIDEO

NTRO VIDEO



JoDee Curtis,
CPA, SHRM-SCP
Founder
Purple Ink, LLC

INTRO VIDEO



Trisha Zulic, SHRM-SCP Sr. Director Business Operations & Strategy, WSA Distributing, Inc.



Cheronn Collins, SHRM-SCP Managing Director HR Matters Today

**▶** INTRO VIDEO

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### Technology

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### SHRM Body of Applied Skills and Knowledge (SHRM BASK)

The SHRM Body of Applied Skills and Knowledge™ (SHRM BASK™) describes the behavioral competencies and HR knowledge that HR professionals need for effective job performance. All SHRM educational programs and eLearning courses allow you to build your proficiency in targeted competencies while preparing you for your career of tomorrow.

The SHRM BASK is the basis for the SHRM-CP® and SHRM-SCP® exams. SHRM offers certification preparation courses led by SHRM-certified instructors who combine the SHRM Learning System® for SHRM-CP/SHRM-SCP with their teaching to facilitate a comprehensive and detailed review of the current SHRM BASK.





## Are you prepared for HR of tomorrow?

SHRM's got you covered with 100+ program offerings, across 15 topic areas.



SHRM Essentials of Human Resources

REGISTER



**UPDATED | SHRM SPECIALTY CREDENTIAL** 

SHRM California Law HR Specialty Credential

REGISTER



#### **SHRM SPECIALTY CREDENTIAL**

SHRM Workplace Investigations Specialty Credential

REGISTER



### SHRM SPECIALTY CREDENTIAL

SHRM Inclusive Workplace Culture Specialty Credential

REGISTER



#### **UPDATED SHRM SPECIALTY CREDENTIAL**

SHRM Talent Acquisition Specialty Credential

REGISTER



### FOR PEOPLE MANAGERS

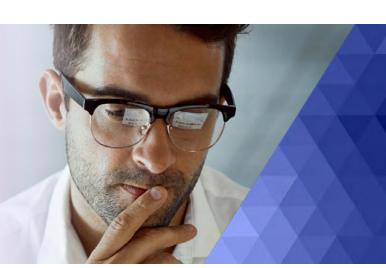
SHRM People Manager Qualification

REGISTER

### INTERESTED IN SHRM CERTIFICATION?

Gain experience answering the types of questions that may be found on the SHRM-CP and SHRM-SCP exams. Questions will not be scored, as they are only intended to provide a preview and do not determine readiness for the SHRM certification exams. Performance on these items is not indicative of performance on the SHRM-CP and SHRM-SCP exams.

TRY A FEW PRACTICE QUESTIONS





It's no surprise that the most successful leaders all have one thing in common—they were, and are, voracious learners.

SHRM's Senior Leader programming provides not only the skills needed to remain at the forefront of the rapidly changing workplace, it also gives you exposure to innovative and forward-thinking HR and business practices while expanding your network.

### **Educational Offerings Developed for the Senior HR Leader:**

**New 2022! Senior Leadership Program** 

Find the next offering of **Inspiring Resilient Teams** 

McChrystal Group

**GROW YOURSELF TO GROW OTHERS. LEARN ON.** 

### SHRM CERTIFICATION

Advance your HR career by becoming a SHRM Certified Professional (SHRM-CP) or SHRM Senior Certified Professional (SHRM-SCP).

SHRM certification is the only behavioral competency-based program in the field. Earning this credential conveys a clear message to C-suite leaders: "This HR professional is invested in their career and is ready to lead on a strategic level."



### 2022 SHRM-CP/SHRM-SCP EXAM SCHEDULE

For application deadlines and testing dates, visit **shrmcertification.org/examwindows**.

We now offer two ways to take your SHRM exam: in person at a testing center or via live remote proctoring from your home.

### **Certification Preparation Benefits & Features**

Prepare for the certification exam by attending a live online/virtual, instructor-led course taught by a leading HR expert. The course includes:



Access to the **2022 SHRM Learning System**, with online and printed learning modules available. This interactive system includes retired exam questions, 1,500 practice questions, video guides, a post-test that mimics the exam format and much more!



Periodic progress checks to keep you confident in your breadth of knowledge.



A digital copy of **Ace Your SHRM Certification Exam: A Guide to Success on the SHRM-CP® and SHRM-SCP® Exams**, edited by Nancy A. Woolever, SHRM-SCP.



### Want to take your preparation a step further?

Enhance your learning with SHRM Certification Preparation Webinars.

LEARN MORE

### **About the SHRM Learning System**

The 2022 SHRM Learning System sets you on a path to success on your SHRM-CP or SHRM-SCP exam. The content covers eight behavioral competencies and 15 functional knowledge areas as identified in the SHRM Body of Applied Skills and Knowledge. Testers who use it to prepare for their exam consistently beat the average pass rate.

Additional learning options are available at <a href="mailto:shrmcertification.org/learning.">shrmcertification.org/learning.</a>



### SHRM-CP and SHRM-SCP Certification Preparation\*

Boost your exam-day confidence with a comprehensive review.

#### **WHY ATTEND**

- Gain access to sample SHRM-CP/ SHRM-SCP test questions.
- Increase your chances of performing well on the SHRM-CP or SHRM-SCP exam.
- Expand your network by connecting with other HR professionals.

**REGISTER** 

#### WHAT YOU WILL LEARN

- How to apply strategies for completing the SHRM-CP or SHRM-SCP exam.
- The various components of the Body of Applied Skills and Knowledge.
- How to close your knowledge gaps through an individualized learning plan.

### Do you need an extra boost as you prepare to take your SHRM-CP or SHRM-SCP exam?

The SHRM-CP and SHRM-SCP Power Preparation Programs teach you how to optimize and apply your knowledge of the SHRM Body of Applied Skills and Knowledge to the SHRM-CP and SHRM-SCP exams.

### SHRM-CP Certification Power Preparation\*

Improve your study skills as you prepare for the SHRM-CP exam.

#### **WHY ATTEND**

- Improve your chances of performing well on the SHRM-CP exam.
- Learn new study techniques and become a better test-taker.
- Gain a better understanding of SHRM-CP exam content.

#### WHAT YOU WILL LEARN

- How to apply effective test-taking strategies to practice exam items.
- How to adopt useful techniques for reinforcing learning.
- How to craft a study plan best-suited for your preparation style and timeline.

### SHRM-SCP Certification Power Preparation\*

Improve your study skills as you prepare for the SHRM-SCP exam.

#### **WHY ATTEND**

- Improve your chances of performing well on the SHRM-SCP exam.
- Learn new study techniques and become a better test-taker.
- Gain a better understanding of SHRM-SCP exam content.

REGISTER

#### WHAT YOU WILL LEARN

- How to apply effective test-taking strategies to practice exam items.
- How to adopt useful techniques for reinforcing learning.
- How to craft a study plan best-suited for your preparation style and timeline.

REGISTER

 Additional learning options available at <a href="https://www.shrm.org/certification/prepare/Pages/default.aspx">https://www.shrm.org/certification/prepare/Pages/default.aspx</a>

\*After registering, you will receive the 2022 SHRM Learning System, including the printed modules, to begin your exam preparation before attending the program. During your program, your instructor will build upon the foundation you've already established through your at-home studies.

## SHRM SPECIALTY CREDENTIALS

Prove Your Proficiency.

Demonstrate Your Passion.

Earn a Specialty Credential.

Are you looking for a way to stand out in your industry, on your team or in your organization? SHRM Specialty Credentials can be earned online and are designed to develop skill sets, determine expertise and demonstrate commitment.

SHRM Specialty Credentials are the optimal way to prove to your organization and network your credibility and dedication. With seven areas of specialization available—and more in development—you can choose the credential that's right for you.



- 1. Purchase the specialty credential package that aligns with your professional goals.
- 2. Attend the live online or in-person educational program.
- 3. Participate in topic-focused eLearning modules.
- 4. Pass the online assessment.

Then, share your achievement with your network. Display your digital badge and boost your brand.

You do not need to be SHRM-certified to earn a SHRM Specialty Credential, but earning a specialty credential is an approved professional development activity for recertification credits toward your SHRM-CP or SHRM-SCP credential.



### SHRM California Law HR Specialty Credential

With over 20 laws updated in 2022 alone, gain the critical knowledge needed to develop employment guidelines that satisfy the intricate California labor code, minimize potential litigation risks and meet the strategic objectives of your organization.



### HOW TO EARN THE SHRM CALIFORNIA LAW HR SPECIALTY CREDENTIAL

Purchase the SHRM California Law HR Specialty Credential package, which includes:

- Enrollment in the California HR: Applying CA Law to Employment
   Practices educational program—available live online/virtually!
   Included is an eLearning course called Foundations of CA Employment
   Law that should be completed before the instructor-led program begins.
- Five additional comprehensive SHRM eLearning courses on California-specific topics:
  - · California Wage and Hour Laws
  - · California Privacy, Safety and Security
  - · California Mandated Benefits and Workers' Compensation Insurance
  - · California Protected Leaves of Absence
  - California Employee and Employer Relations
- An Online 50-question California Law HR knowledge assessment.

After passing the assessment, add your SHRM Specialty Credential to your resume, e-mail signature and social media profiles, proving your expertise in California HR to your employer and your network.

#### INTENDED AUDIENCE | MID-LEVEL

Individuals interested in earning a specialty credential that demonstrates knowledge and mastery of California employment law.

Demonstrate your ability to understand and apply your knowledge of California's complex HR requirements and practices by earning your SHRM California Law HR Specialty Credential.

Member: \$1,655 Nonmember: \$1,930

### **REGISTER**

**PDCs:** You do not have to be SHRM-certified to earn this SHRM Specialty Credential. If certified, you will earn 26.5 PDCs. These PDCs will autopopulate in your SHRM Certification Portal upon completion.

### SHRM HR Department of One Specialty Credential

As an HR department of one, you face unique challenges that require you to bring the full range of HR expertise to your organization.

Elevate HR as a solo practitioner.



### HOW TO EARN YOUR SPECIALTY CREDENTIAL

Purchase the SHRM HR Department of One Specialty Credential package, which includes:

- Enrollment in the HR Department of One: Strategies for Success educational program—available live online/virtually!
- Two comprehensive SHRM eLearning courses focused on the skills required of an HR department of one:
  - HR Department of One: Developing Targeted L&D Solutions
  - HR Department of One: Gaining Support for HR Initiatives
- A 50-question online HR department of one knowledge assessment.

After passing the assessment, add your SHRM Specialty Credential to your resume, e-mail signature and social media profiles, proving your HR department of one expertise to your employer and your network.

#### INTENDED AUDIENCE | MID-LEVEL

Individuals interested in earning a specialty credential that demonstrates the unique knowledge and competencies required of a solo HR professional.

Earn your SHRM HR Department of One Specialty Credential to expand and leverage your resourcefulness, agility and ability to focus on the changing needs of your organization. Distinguish yourself from your peers, and validate the critical role you play in developing new insights and setting strategic initiatives while balancing operations for your organization.

Member: \$1,305 Nonmember: \$1,580

### **REGISTER**

**PDCs:** You do not have to be SHRM-certified to earn this SHRM Specialty Credential. If certified, you will earn 17 PDCs. These PDCs will autopopulate in your SHRM Certification Portal upon completion.

## SHRM Inclusive Workplace Culture Specialty Credential

Every workplace has a culture, and whether it's intentionally designed or habitually overlooked is a critical differentiator in the success of an organization. Diverse, inclusive,



flexible and engaging workplaces are where people thrive. The SHRM Inclusive Workplace Culture Specialty Credential gives HR professionals the strategies and tools needed to successfully shift organizational culture. In this program, participants will learn how to maximize potential through fostering a positive work environment rooted in inclusivity and belonging, ultimately unlocking the organizational gains of a diverse and dedicated workforce.

#### HOW TO EARN YOUR SPECIALTY CREDENTIAL

Purchase the SHRM Inclusive Workplace Culture Specialty Credential package, which includes:

- Enrollment in the Inclusive Workplace Culture: Leading and Sustaining a Culture Transformation educational program—available in-person and live online/virtually!
- Three comprehensive SHRM eLearning courses focused on skills required for an inclusive workplace culture:
  - Measuring Successes of an Inclusive Workplace Culture
  - Introducing Allyship to Foster an Inclusive Workplace Culture
  - · Cultivating Support for an Inclusive Workplace Culture
- A 50-question online inclusive workplace culture knowledge assessment.

After passing the assessment, add your SHRM Specialty Credential to your resume, e-mail signature and social media profiles, proving your inclusive workplace culture expertise to your employer and your network.

#### INTENDED AUDIENCE | MID-LEVEL

Individuals interested in earning a specialty credential that demonstrates their continuing effort to reinforce positive change and forward thinking within the workplace.

The SHRM Inclusive Workplace Culture Specialty Credential gives HR professionals the strategies and tools needed to successfully shift organizational culture.

Member: \$1,655 Nonmember: \$1,930

#### **REGISTER**

**PDCs:** You do not have to be SHRM-certified to earn this SHRM Specialty Credential. If certified, you will earn 22 PDCs. These PDCs will autopopulate in your SHRM Certification Portal upon completion.

### SHRM People Analytics Specialty Credential

Talent is the largest, most significant ongoing investment made by successful organizations. However, most people decisions are made based on intuition and instinct. With the amount of information available



in today's workplaces, HR professionals are now able to leverage people-related data and analytics to drive business decisions and make data-based recommendations.

#### HOW TO EARN YOUR SPECIALTY CREDENTIAL

Purchase the SHRM People Analytics Specialty Credential package, which includes:

- Enrollment in the People Analytics: Foundational Data Literacy eLearning module (to be completed before the People Analytics educational program).
- Enrollment in the People Analytics: Taking Data-Driven Action educational program—available in-person and live online/virtually!
- Two additional comprehensive SHRM eLearning courses on people analytics:
  - People Analytics: The Metrics Behind People Analytics
  - · People Analytics: Analyzing People Data
- A 50-question online people analytics knowledge assessment.

After passing the assessment, add your SHRM Specialty Credential to your resume, e-mail signature and social media profiles, proving your people analytics expertise to your employer and your network.

#### INTENDED AUDIENCE | MID-LEVEL

Individuals interested in earning a specialty credential that demonstrates foundational knowledge in the people analytics landscape.

By earning a SHRM People Analytics Specialty Credential, HR professionals can begin their journey into the field of people analytics; investigate relevant, real-world business issues; and effectively communicate data-supported findings.

Member: \$1,655 Nonmember: \$1,930

### **REGISTER**

**PDCs:** You do not have to be SHRM-certified to earn this SHRM Specialty Credential. If certified, you will earn 22 PDCs. These PDCs will autopopulate in your SHRM Certification Portal upon completion.

### **SHRM Talent Acquisition Specialty Credential**

Sourcing, engaging and retaining the best talent are top priorities for organizations. Be recognized as a key player in today's challenging business environment by demonstrating your proficiency as a strategic talent acquisition partner.



#### HOW TO EARN YOUR SPECIALTY CREDENTIAL

When you purchase the SHRM Talent Acquisition Specialty Credential, your learning package includes all of the following components:

- · Talent Acquisition Program select the live program that works best for
- Three Talent Acquisition eLearning courses as your schedule allows, complete the three Talent Acquisition eLearning courses:
  - Global Hiring
  - Virtual Talent Acquisition
- · Diversity, Equity, and Inclusion (DE&I) in the Talent Acquisition Space
- Talent Acquisition Knowledge Assessment once the instructor-led program and all eLearning courses are complete, successfully pass an online, 50-question Talent Acquisition knowledge assessment.

Upon completion of all components and passing assessment, you will earn 22 PDCs total along with your certificate of achievement and digital badge. Be sure to add your SHRM Specialty Credential achievement to your resume, signature block, and social media profiles to validate your credibility and demonstrate your dedication to the industry.

#### INTENDED AUDIENCE | MID-LEVEL

Individuals interested in earning a specialty credential that demonstrates knowledge of and proficiency in the talent acquisition landscape.

Earning the SHRM Talent Acquisition Specialty Credential recognizes the key role talent acquisition professionals play in today's challenging business environment by demonstrating your expertise as a strategic talent acquisition partner.

Member: \$1,655 Nonmember: \$1,930

#### **REGISTER**

PDCs: You do not have to be SHRM-certified to earn this SHRM Specialty Credential. If certified, you will earn 22 PDCs. These PDCs will autopopulate in your SHRM Certification Portal upon completion.

### **SHRM Workplace Investigations Specialty Credential**

Even the best run organizations will encounter situations that may require an investigation to mitigate workplace risk. Complaints require careful attention from HR professionals including when and how to engage external counsel, what justifies a formal investigation, effective interviewing and data gathering,



analyzing results and drawing conclusions and providing recommendations for resolutions.

Empower yourself to effectively and accurately operate in your role as an investigator and learn how to lead a workplace investigation in your organization by earning SHRM's Workplace Investigation Specialty Credential.

#### HOW TO EARN YOUR SPECIALTY CREDENTIAL

Four steps to earn your SHRM Workplace Investigations Specialty Credential.

- · Purchase the SHRM Workplace Investigations Specialty Credential.
- Select the Leading Workplace Investigations program that works best
- As your schedule allows, complete the two Internal Investigation eLearning courses:
  - · Managing Bias in a Workplace Investigation
  - Competent Workplace Investigation Interviews
- Successfully pass an online, 50-question Workplace Investigations knowledge assessment.

After passing the assessment, add your SHRM Specialty Credential to your resume, e-mail signature and social media profiles, proving your workplace investigations expertise to your employer and your network.

#### INTENDED AUDIENCE | MID-LEVEL

Individuals interested in earning a specialty credential that validates their investigative skills.

Earning the SHRM Workplace Investigations Specialty Credential will give you the confidence to know when to engage external counsel; what justifies a formal investigation; and how to effectively interview witnesses, gather data, analyze results, draw conclusions and provide recommendations for resolutions.

Member: \$1,305 Nonmember: \$1,580

#### **REGISTER**

PDCs: You do not have to be SHRM-certified to earn this SHRM Specialty Credential. If certified, you will earn 13.5PDCs. These PDCs will autopopulate in your SHRM Certification Portal upon completion.

### **NEW! SHRM Total Rewards Specialty Credential**

The number of jobs greatly outweighs the amount of qualified talent to fill them. Workers today are negotiating for more than just a competitive salary. Plus, every compensation plan has a limit. So, what can you do to access talent? That's where SHRM's Total Rewards Specialty Credential comes in. Gain the knowledge and guidance in a way that fits your schedule and budget.



#### HOW TO EARN THE SHRM TOTAL REWARDS SPECIALTY CREDENTIAL

Purchase the SHRM Total Rewards Specialty Credential package, which includes:

- Enrollment in Enhancing Total Rewards program that works best for you—offerings available in-person and live online.
- · Two total rewards SHRM eLearning courses
- · New! Optimizing Total Rewards Through External Vendors.
- · New! Equitable Total Rewards.
- Successfully pass an online, total rewards knowledge assessment.
   After passing the assessment, add your SHRM Specialty Credential to your resume, e-mail signature and social media profiles, proving your total rewards expertise to your employer and network.

### INTENDED AUDIENCE | MID-LEVEL

Individuals interested in earning a specialty credential that demonstrates knowledge and proficiency of the total rewards landscape.

Earning the SHRM Total Rewards Specialty Credential recognizes your ability to create a total rewards strategy and package that positions your organization to attract today's top talent.

Member: \$1,655 Nonmember: \$1,930

### **REGISTER**

**PDCs:** You do not have to be SHRM-certified to earn this SHRM Specialty Credential. If certified, you will earn 21 PDCs. These PDCs will autopopulate in your SHRM Certification Portal upon completion.

SHRM U.S. Employment Immigration Specialty Credential

Talent doesn't have borders. People are an organization's most vital resource and most important investment. In the global competition for skilled workers, a comprehensive understanding of the U.S. immigration system is key. Policy changes



and complex immigration requirements mean today's professionals must be agile and resourceful in identifying the best talent solutions.

### HOW TO EARN YOUR SPECIALTY CREDENTIAL

Purchase the SHRM U.S. Employment Immigration Specialty Credential package, which includes:

- Enrollment in the Global Hiring: Complying with U.S. Visa Requirements educational program—available live online/virtually!
- Three comprehensive SHRM eLearning courses on U.S. employment immigration:
- Employment Eligibility: A Practical Guide to I-9 and E-Verify
- · Hiring Foreign Nationals: Nonimmigrant Visas
- · Hiring Foreign Nationals: Immigrant Visas
- A 50-question online U.S. employment immigration knowledge assessment.

After passing the assessment, add your SHRM Specialty Credential to your

resume, e-mail signature and social media profiles, proving your U.S. employment immigration expertise to your employer and your network.

#### INTENDED AUDIENCE | MID-LEVEL

Individuals interested in earning a specialty credential that demonstrates knowledge of and proficiency in the workplace immigration landscape.

Earning the SHRM U.S. Employment Immigration Specialty Credential will increase your effectiveness in managing employment visas, regulations, employment verification processes and audit risks to keep your organization competitive and compliant. Distinguish yourself by demonstrating you can be successful in this highly sought-after field of practice.

Member: \$1,655 Nonmember: \$1,930

### REGISTER

**PDCs:** You do not have to be SHRM-certified to earn this SHRM Specialty Credential. If certified, you will earn 26 PDCs. These PDCs will autopopulate in your SHRM Certification Portal upon completion.

### SHRM EDUCATIONAL PROGRAMS & ELEARNING

### LEARNING IS A JOURNEY. TRAVEL IT WELL.

Let SHRM be your travel guide as you navigate your evolving learning journey. No matter where you are in this journey, or in your career, SHRM has a program to fit your needs. Designed and delivered by HR experts, our educational programs and eLearning courses run right at the current challenges you are experiencing, or can expect to experience, in today's workplace.

These learning opportunities grow your skills and help you stay ahead of the trends while also unleashing your "leader within" to create transformative, inclusive workplaces where employers and employees thrive together.



### **Foundations of Compensation**

#### WHY ATTEND | FOUNDATIONAL

- Gain awareness of the key aspects of legislation that affect compensation structures and systems.
- Increase your knowledge of short-term and longterm incentive plans.
- Understand how business strategy and compensation philosophy guide a total rewards program.

### **Enhancing Total Rewards Programs**

#### WHY ATTEND | MID-LEVEL

- Explore and evaluate a broader range of benefits that can be used to create a powerful total rewards plan.
- Develop an effective total rewards communication strategy that attracts

**Health Insurance Basics** 

resource for your health insurance

Establish yourself as a trusted

and engages your organization's talent.

 Discuss what a total rewards program is, why it is important, who it impacts and what is included.

**REGISTER** 

#### **REGISTER**

MID-LEVEL

consumers.

PDCs: 1

Member: \$75

Nonmember: \$85

**REGISTER** 

### **eLEARNING** OPTIONS

### Americans with Disabilities Act

### **FOUNDATIONAL**

Deepen your knowledge of employment discrimination law and avoid hiring missteps.

**Member: \$215** 

Nonmember: \$245

PDCs: 3

**REGISTER** 

### **Equitable Total Rewards**

Elevate your ability to review your rewards strategy to ensure pay equity and equal rewards.

Member: \$99

Nonmember: \$149

PDCs: 1

**REGISTER** 

#### **FMLA**

#### MID-LEVEL

Expand your knowledge of FMLA legal requirements and responsibilities to avoid common mistakes.

**Member: \$285** 

Nonmember: \$325

PDCs: 4

**REGISTER** 

### Optimizing Total Rewards Through External Vendors

Learn how to effectively find the right compensation and benefits vendors for your organization.

Member: \$99

Nonmember: \$149

PDCs: 1

**REGISTER** 

### **HIPAA Privacy**

### **FOUNDATIONAL**

Manage employee health information with the highest level of discretion.

Member: \$75

Nonmember: \$85

PDCs: 1

**REGISTER** 

### **Business Acumen: Aligning Business Operations and HR**

### WHY ATTEND | FOUNDATIONAL

- Drive organizational results and clarify the role of HR within your organization.
- Build your credibility with the decision-makers in your organization.
- Improve your ability to understand business intelligence and discuss organizational needs with senior leaders.

### **BUSINESS OPERATIONS**

### California HR: Applying CA Law to Employment Practices

This program is part of the SHRM California Law HR Specialty Credential.

### WHY ATTEND | MID-LEVEL

- Increase your confidence in applying California employment law.
- Minimize litigation risks for your organization.
- Further the strategic objectives of your organization through compliant HR practices.

**REGISTER** 

### **eLEARNING** OPTIONS

### **California Benefits**

MID-LEVEL

Expand your knowledge of mandated California benefits.

Member: \$99

Nonmember: \$149

PDCs: 1

REGISTER

California Leave of Absence

MID-LEVEL

Become your company's leading expert on California leave-ofabsence regulations.

Member: \$99

Nonmember: \$149

PDCs: 2

**REGISTER** 

### **Foundations of CA Employment Law**

MID-LEVEL

Explore the fundamental CA employment law information across the five key knowledge areas to be prepared for the in-program case studies, scenarios and simulation.

Member: \$99

Nonmember: \$149

PDCs: 1

**REGISTER** 

### REGISTE

### **Workplace Communications: Using Storytelling to Elevate Credibility**

#### WHY ATTEND | MID-LEVEL

- Skillfully target messaging to your audience.
- Increase your influence with stakeholders.
- Make a compelling impression during discussions, meetings and presentations.

### California Privacy, Security, Benefits and Safety

MID-LEVEL

Boost your knowledge of California privacy, security and safety regulations.

Member: \$99

Nonmember: \$149

PDCs: 2

**REGISTER** 

### California Wage and Hour Laws

MID-LEVEL

Grow your expertise in California wage and hour laws.

Member: \$99

Nonmember: \$149

PDCs: 1

**REGISTER** 

### COMMUNICATION

### Workplace Coaching and Mentoring

### WHY ATTEND | MID-LEVEL

- Establish an effective coaching plan and recognize best practices in ethical coaching.
- Link coaching goals to business performance.
- Incorporate and make effective use of data and feedback through a variety of coaching techniques.

REGISTER

### **eLEARNING** OPTIONS

### Al for Learning & Development

MID-LEVEL

Become a game changer in your organization by using artificial intelligence in your HR practices.

**Member: \$149** 

Nonmember: \$199

PDCs: 5

**REGISTER** 

### **Elevating Performance**

MID-LEVEL

Put performance management in the rear-view mirror to unlock your organization's true potential by elevating perforamnce.

**Member: \$395** 

Nonmember: \$445

PDCs: 5

REGISTER



### Employee Relations: Creating a Positive Work Environment

#### WHY ATTEND | FOUNDATIONAL

- Address workplace issues such as harassment, discrimination and retaliation.
- Enable a culture of fairness in your

REGISTER

organization.

### Employee Engagement: Elevating the Human Experience

### WHY ATTEND | MID-LEVEL

- Increase your knowledge of the evolution of the employee experience in the workplace.
- Drive employee engagement.

 Improve your ability to promote a positive workplace culture.

**REGISTER** 

### **eLEARNING** OPTIONS

### The Employee Experience Crash Course

MID-LEVEL

Learn about culture, technology and physical space. Based on the bestselling book The Employee Experience Advantage.

**Member: \$499** 

Nonmember: \$499

PDCs: 4

REGISTER



### **Leading Workplace Investigations**

This program is part of the SHRM Workplace Investigations Specialty Credential.

#### WHY ATTEND | FOUNDATIONAL

- Communicate a best-practice process framework for conducting internal investigations.
- Investigate strategically by triaging complaints quickly and efficiently.
- Develop HR policies, processes, procedures and work rules that will result in a more appreciative, engaged and productive workforce.

### **Navigating HR Compliance Through the Employee Lifecycle**

### WHY ATTEND | FOUNDATIONAL

- Spot compliance issues with greater ease.
- Develop sound workplace policies.
- Know when to engage legal counsel.

REGISTER

### REGISTER

### **eLEARNING** OPTIONS

### **Competent Workplace Investigation Interviews**

MID-LEVEL

Conduct interviews to gain the insight you need to make conclusions about an investigation.

Member: \$99 Nonmember: \$149

PDCs: 1

**REGISTER** 

### **Detection of Deception**

MID-LEVEL

Interview more effectively by spotting deceptive behaviors.

**Member: \$147** 

Nonmember: \$163

**PDCs:** 1.5

REGISTER

### **Leading Internal Investigations**

MID-LEVEL

Conduct internal investigations with greater efficiency.

**Member: \$349** 

Nonmember: \$399

PDCs: 3

**REGISTER** 

### Managing Bias in a Workplace Investigation

MID-LEVEL

Manage bias from other involved parties throughout the investigation process.

Member: \$99 Nonmember: \$149

PDCs: 1

REGISTER

### Workplace Harassment

**ALL LEVELS** 

Cultivate a harassment-free workplace and help build a culture of respect.

Member: \$69 Nonmember: \$69

PDCs: 3

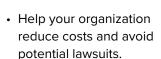
**REGISTER** 

Employee and Manager tracks available.

### **SHRM Essentials of Human Resources**

### WHY ATTEND | FOUNDATIONAL

- · Improve your ability to handle challenging HR issues.
- · Receive a printed reference book and Web-based study tools and resources to help you master HR concepts.



### **REGISTER**

Additional learning options available at shrm.org/essentials.

### **HR Department of One: Strategies for Success**

This program is part of the SHRM HR Department of One Specialty Credential.

### WHY ATTEND | MID-LEVEL

- · Define talent acquisition strategies that attract more quality candidates.
- · Determine the balance between strategy and operations in your approach to HR.
- strategies for building effective relationships with business leaders.

· Describe communication

### **NEW! Boost Small Business HR: Discover Solutions to your Challenges**

### WHY ATTEND | FOUNDATIONAL

- Understand the strategic convergence of business operations and HR.
- · Define the HR challenges facing small business owners.
- Explore critical compliance issues to mitigate risk and proceed with confidence.

**REGISTER** 

**REGISTER** 

This was a fabulous class—well worth the time and budget spent. I enjoyed learning about solutions for many of the areas that I struggle with and learning that I am not alone with the struggles of an HR department of one.

HR Department of One: Strategies for Success Program Attendee

### Inclusive Workplace Culture: Leading and Sustaining a Culture Transformation

This program is part of the SHRM Inclusive Workplace Culture Specialty Credential.

#### WHY ATTEND | MID-LEVEL

- Identify techniques to create, maintain and measure an inclusive workplace.
- · Decrease staff turnover.
- Empower employees to take ownership of fostering a positive workplace culture.

REGISTER

### **eLEARNING** OPTIONS

### Cultivating Support for an Inclusive Workplace Culture

MID-LEVEL

Become a stronger advocate for a culture of inclusion in your organization.

Member: \$99

Nonmember: \$99

PDCs: 1

**REGISTER** 

### Introducing Allyship to Foster an Inclusive Workplace Culture

**MID-LEVEL** 

Build a strong allyship program for your organization.

Member: \$99

Nonmember: \$99

PDCs: 1

**REGISTER** 

### Measuring Successes of an Inclusive Workplace Culture

MID-LEVEL

Better assess the impact of inclusion in your organization.

Member: \$99

Nonmember: \$149

PDCs: 1

**REGISTER** 

Even for someone who has read a lot about and worked in DE&I, this course shines because of the content as well as the interaction with the trainer and other participants. The facilitator made every online class extremely interesting and fun. He's great at getting people to participate (not easy in an online class!) and offered great insights and tips for future use.

Inclusive Workplace Culture: Leading and Sustaining a Culture Transformation Program Attendee

### **Conflict Mediation: Inspiring Positive Outcomes**

### WHY ATTEND | MID-LEVEL

- Create a more harmonious workplace culture.
- Understand the role of mediation in workplace conflicts.
  - REGISTER

 Become a greater advocate for your employees.

### **Consultation: Honing Your HR Business Leader Skills**

### WHY ATTEND | MID-LEVEL

- Optimize communication skills, influence and the ability to inspire action.
- Align HR activities with the strategic direction of your organization.
- Help your organization effectively navigate change.

**REGISTER** 

### **HR Business Partners: Enhancing Your Strategic Contributions**

### WHY ATTEND | MID-LEVEL

- Increase your influence with business leaders in your organization.
- Improve your internal consulting skills.
  - satting sitting.

 Align your recommendations with the strategic direction of the organization.

REGISTER



### Leading a Future-Focused People Strategy

### WHY ATTEND | SENIOR-LEVEL

- Become more knowledgeable about organizational strategy.
- Build your credibility as a valuable business partner.
- Sharpen your strategic skills.

**REGISTER** 

### **NEW! Inspiring Resilient Teams**In partnership with McChrystal Group

### WHY ATTEND | SENIOR-LEVEL

- Analyze your current team for opportunities to increase resiliency across stability, connection, and agility
- Define ways to establish a stable foundation.
- Strategically create and foster a high performing team
- Inspire action through the environment, experimentation, and empowerment.

**REGISTER** 

### **eLEARNING** OPTIONS

### Future of Work Fast Track

**ALL LEVELS** 

Future-proof your organization and career.

Member: \$799 Nonmember: \$799

PDCs: 8

REGISTER



### **Change Management: Leading Successful Transformations**

#### WHY ATTEND | MID-LEVEL

- · Promote change within your organization with minimal opposition and maximum buy-in.
- · Increase your credibility with key stakeholders in your organization.
- goals.

 Help your organization achieve its strategic

### **OD: Reimagining Your Organization's Future**

#### WHY ATTEND | MID-LEVEL

- · Gain tools and insights to help diagnose organizational needs.
- Increase your capacity to gather data and take action when considering OD interventions.

REGISTER

· Become well-versed in the types of initiatives that OD practices address.

REGISTER

### **Workforce Planning:** The Future of Work

### WHY ATTEND | MID-LEVEL

- Become knowledgeable about the steps required for developing a strategic workforce plan.
- · Hone your skills in data analysis, forecasting, strategy development and cost modeling.

**REGISTER** 

· Plan for the changing needs of your business and the future of work.

The virtual Change Management: Leading Successful Transformations program is an absolute must for professionals who deal with or lead change on a consistent basis. The course material is in-depth and taught by a subject matter expert. You receive hands-on materials that you can use immediately at your workplace. This course is well worth the investment.

Change Management: Leading Successful Transformations Program Attendee

### People Analytics: Taking Data-Driven Action

This program is part of the SHRM People Analytics Specialty Credential.

#### WHY ATTEND | MID-I FVFI

- Develop new skills in quantitative and qualitative tools and methods.
- Resolve people issues in your organization with more credibility.
- Increase your ability to make sound, data-driven decisions.

**REGISTER** 

### **eLEARNING** OPTIONS

### People Analytics: Analyzing People Data

MID-LEVEL

Strengthen your people analysis skills using quantitative and qualitative data.

Member: \$99 Nonmember: \$149

PDCs: 1

**REGISTER** 

### People Analytics: Foundational Data Literacy

**FOUNDATIONAL** 

Gain essential knowledge of people analytics.

Member: \$99 Nonmember: \$149

PDCs: 1

REGISTER

### People Analytics: The Metrics Behind People Analytics

MID-LEVEL

Make more-strategic staffing decisions using people metrics.

Member: \$99 Nonmember: \$149

PDCs: 2

**REGISTER** 

People analytics is the way of the future! It is so important to incorporate metrics and analytics into human resources the same way any other business function does. This course really helped me learn and feel more comfortable with people analytics and showed real-life examples that I could apply at my workplace. I am excited to apply all my new learnings! I would definitely recommend this course.

People Analytics: Taking Data-Driven Action Program Attendee

### Global Hiring: Complying with U.S. Visa Requirements

This program is part of the SHRM U.S. Employment Immigration Specialty Credential.

#### WHY ATTEND | MID-LEVEL

- Keep your organization in compliance with federal auditing guidelines and legal requirements.
- Increase your awareness of key considerations for hiring foreign nationals.
- Improve your marketability as an HR professional.

### Reinventing Candidate Interviews: How to Identify High-Potential Talent

#### WHY ATTEND | MID-LEVEL

- Increase your knowledge of the current hiring landscape.
- Review concepts for group hires via job auditions and group interviews.
- Get practice analyzing senior-level post-interview assessments and post-hire orientation, assimilation and integration strategies for executives.

**REGISTER** 

### REGISTER

### **Talent Acquisition: Creating Your Organization's Strategy**

This program is part of the SHRM Talent Acquisition Specialty Credential.

### WHY ATTEND | MID-LEVEL

- Build your talent acquisition strategy to attract top talent.
- Strengthen workforce planning to develop a robust talent pipeline.

**REGISTER** 

 Market an employment brand that positions your organization as an employer of choice.

This program totally exceeded my expectations. It was amazing how the instructor could keep us engaged with him and also each other throughout the class. It was a great experience, and I would highly recommend this virtual format to others.

Talent Acquisition: Creating Your Organization's Strategy Program Attendee

### **eLEARNING** OPTIONS

### Al for Talent Acquisition

MID-LEVEL

Understand the fundamentals of artificial intelligence and how to use it in HR.

Member: \$149 Nonmember: \$199

PDCs: 5

**REGISTER** 

### Hiring Foreign Nationals: Immigrant Visas

MID-LEVEL

Understand employment-based immigrant visas.

Member: \$99 Nonmember: \$149

PDCs: 2

**REGISTER** 

## Talent Acquisition: Diversity, Equity, and Inclusion (DE&I) in the Talent Acquisition Space

MID-LEVEL

Given DE&I is front and center in society, the workplace, and in talent acquisition specifically, this module will focus on talent acquisition initiatives.

Member: \$99 Nonmember: \$149

PDCs: 1

REGISTER

### Al for Talent Mobility & Onboarding

MID-LEVEL

Achieve greater internal talent mobility and improvements in onboarding.

Member: \$149 Nonmember: \$199

PDCs: 5

**REGISTER** 

### Hiring Foreign Nationals: Nonimmigrant Visas

MID-LEVEL

Understand employment-based nonimmigrant visas.

Member: \$129 Nonmember: \$179

PDCs: 3

**REGISTER** 

### Employment Eligibility: A Practical Guide to I-9 and E-Verify

**ALL LEVELS** 

Effectively manage the employment verification process for your employees.

Member: \$99 Nonmember: \$149

PDCs: 2

REGISTER

### Talent Acquisition: Virtual Talent Acquisition

MID-LEVEL

Virtual talent acquisition is here to stay and will cover how to conduct the talent acquisition process virtually.

Member: \$99 Nonmember: \$149

PDCs: 1

**REGISTER** 

### Fundamentals of Employment Visas

**FOUNDATIONAL** 

Understand the basics of U.S. employment immigration.

Member: \$79 Nonmember: \$119

**PDCs:** 1.5

**REGISTER** 

### **Talent Acquisition: Global Hiring**

MID-LEVEL

Broad understanding of the legal and compliance requirements for hiring non-U.S. citizens both within the U.S. and abroad.

Member: \$99

Nonmember: \$149

PDCs: 1

**REGISTER** 

### **ELEARNING** OPTIONS

### **Cybersecurity Basics**

ALL LEVELS

Arm yourself with the strongest defense against cybercriminals: effective training.

Member: \$69 Nonmember: \$69

**REGISTER** 





## 2022 SHRM Education Registration Form

ONLINE: https://shrm.co/Education2022 (credit card only)

800.283.7476, option 3 (U.S. only) or

+1.703.548.3440, option 3 (credit card only)

MAIL: SHRM Education

PHONE:

PO Box 79482 Baltimore, MD 21279-0482 (4-6 weeks for processing)

#### Please print clearly.

| TODAY'S  | DATE                    |                     |         |
|----------|-------------------------|---------------------|---------|
| PROFESS  | SIONAL CERTIFICATION(S) |                     |         |
| LAST NAM | ME                      | FIRST NAME          | M.I.    |
| BADGE N  | AME                     |                     |         |
| JOB TITL | E                       |                     |         |
| ORGANIZ  | 'ATION/BUSINESS NAME    |                     |         |
| MAILING  | ADDRESS □ HOME □ BUSIN  | NESS                |         |
| CITY     | STATE/PROVINCE          | ZIP/POSTAL CODE     | COUNTRY |
| PHONE [  | □ HOME □ BUSINESS FA    | X 🗆 HOME 🗆 BUSINESS |         |

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**Note:** The mailing address is where all mailed correspondence about this registration will be sent. Please print e-mail address clearly; this is how SHRM communicates important program details to you.

#### **IMPORTANT: YOUR VIP CODE**

Fill in your VIP number as it appears above the name on the mailing label. (Record the number even if the label is addressed to another individual.)

 $\Box$  Check is enclosed. (Allow 4-6 weeks for processing.) Please make checks payable to SHRM in U.S. dollars drawn on a U.S. bank.

### □ PO NUMBER

(U.S. government agencies only.) You must attach the purchase order to the registration form. Attendees will receive a Certificate of Achievement only after payment is received.

If you have already purchased the 2022 SHRM Learning System and are registering for the SHRM-CP/SHRM-SCP Certification Preparation Program, please deduct the full price of the 2022 SHRM Learning System: \$725 for SHRM members and \$950 for nonmembers.

#### **CANCELLATION POLICY**

Confirmed registrants may cancel and receive a full refund minus a \$250 administrative fee up to 10 business days before the program begins. If you find you are unable to attend and it is less than 10 business days before the program start date, you forfeit your registration fee. For cancellations and transfers, send written requests no later than 10 business days before the start date. Please note: SHRM does not reimburse participants for canceled travel fees. Visit shrm.org/seminars/registration for the complete cancellation and transfer policy.

### **ACCESSIBILITY POLICY**

All Live Online or virtual programs (seminars) contain automatic captions. If you need additional accommodations, including the need for CART or Transcripts, please use <a href="this accommodation form">this accommodation form</a> to make your requests.

### Please register me for the following program(s):

|   | SHRM Educational Programs*   | Date | Location/<br>Live<br>Online | SHRM<br>Member            | Non-<br>member            |
|---|--|------|-----------------------------|---------------------------|---------------------------|
|   | SHRM-CP and SHRM-SCP Certification Preparation   |      |                             | \$1,495                   | \$1,755                   |
|   | SHRM-CP Certification Power Preparation  |      |                             | \$995                     | \$1,270                   |
|   | SHRM-SCP Certification Power Preparation   |      |                             | \$995                     | \$1,270                   |
|   | Boost Small Business HR: Discover Solutions to your Challenges   |      |                             | \$550                     | \$775                     |
|   | Business Acumen: Aligning Business Operations and HR   |      |                             | \$1,395                   | \$1,665                   |
|   | California HR: Applying CA Law to Employment Practices<br>SHRM California Law HR Specialty Credential**                              |      |                             | \$1,395<br><b>\$1,655</b> | \$1,665<br><b>\$1,930</b> |
|   | Change Management: Leading Successful Transformations  |      |                             | \$1,395                   | \$1,665                   |
|   | Conflict Mediation: Inspiring Positive Outcomes  |      |                             | \$925                     | \$1,200                   |
|   | Consultation: Honing Your HR Business Leader Skills  |      |                             | \$1,395                   | \$1,665                   |
|   | Employee Relations: Creating a Positive Work Environment   |      |                             | \$925                     | \$1,200                   |
|   | Enhancing Total Rewards**<br>SHRM Total Rewards HR Specialty Credential**  |      |                             | \$1,395<br><b>\$1,655</b> | \$1,665<br>\$1,930        |
|   | Foundations of Compensation  |      |                             | \$1,395                   | \$1,655                   |
|   |  |      |                             | \$1,395<br><b>\$1,655</b> | \$1,665<br><b>\$1,930</b> |
|   | HR Business Partners: Enhancing Your Strategic Contributions   |      |                             | \$1,395                   | \$1,665                   |
|   | HR Department of One: Strategies for Success<br>SHRM HR Department of One Specialty Credential**                                     |      |                             | \$925<br><b>\$1,305</b>   | \$1,200<br><b>\$1,580</b> |
|   | Inclusive Workplace Culture: Leading and Sustaining a Culture Transformation SHRM Inclusive Workplace Culture Specialty Credential** |      |                             | \$1,395<br><b>\$1,655</b> | \$1,665<br><b>\$1,930</b> |
|   | Inspiring Resilient Teams  |      |                             | \$2,195                   | \$2,470                   |
|   | Leading a Future-Focused People Strategy   |      |                             | \$1,395                   | \$1,665                   |
|   | Leading Workplace Investigations<br>SHRM Workplace Investigations Specialty Credential**   |      |                             | \$925<br><b>\$1,305</b>   | \$1,200<br><b>\$1,580</b> |
|   | Navigating HR Compliance Through the Employee Lifecycle  |      |                             | \$1,395                   | \$1,665                   |
|   | OD: Reimagining Your Organization's Future   |      |                             | \$1,395                   | \$1,665                   |
|   | People Analytics: Taking Data-Driven Action<br>SHRM People Analytics Specialty Credential**  |      |                             | \$1,395<br><b>\$1,655</b> | \$1,665<br><b>\$1,930</b> |
|   | Reinventing Candidate Interviews: How to Identify High-Potential Talent  |      |                             | \$925                     | \$1,200                   |
|   | SHRM Essentials of Human Resources   |      |                             | \$1,395                   | \$1,665                   |
|   | Talent Acquisition: Creating Your Organization's Strategy<br>SHRM Talent Acquisition Specialty Credential**                          |      |                             | \$1,395<br><b>\$1,655</b> | \$1,665<br><b>\$1,930</b> |
|   | Employee Engagement: Elevating the Human Experience  |      |                             | \$925                     | \$1,200                   |
|   | Workforce Planning: The Future of Work   |      |                             | \$1,395                   | \$1,665                   |
|   | Workplace Coaching & Mentoring   |      |                             | \$1,395                   | \$1,665                   |
|   | Workplace Communications: Using Storytelling to Elevate Credibility  |      |                             | \$925                     | \$1,200                   |
|   | JOIN SHRM NOW  |      | \$229                       | TOTAL<br>AMOUNT           |                           |
| R | RENEW YOUR SHRM MEMBERSHIP   |      | \$229                       | DUE                       |                           |

\*These are SHRM Educational Program prices only and do not apply to the courses offered at SHRM conferences.
\*\*Program price is included in the full specialty credential purchase price.

Accommodations can be provided upon request. Please submit all accommodation requests for SHRM Educational Programs to seminars@shrm.org or by calling SHRM Customer Experience at 800.283.7476 option #3.

To register for SHRM eLearning courses visit shrm.co/elearning2022.



## NEED HELP DEVELOPING YOUR TEAM?

### **SHRM Team Training & Development**

In today's evolving workplace, it's more important than ever for professionals like you to develop the skills needed to bring about transformative change so that employers and employees can thrive. Professional development isn't one-size-fits-all. Your needs are unique and your training solution should be too. SHRM Team Training & Development provides virtual educational programs tailored to fit your organization's needs.

### **Team Training Benefits**



Team Building



Maximize ROI & Productivity



Virtual Learning
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**EQUIP YOUR TEAM TO TACKLE THE CHALLENGES OF TODAY.**SHRM.CO/TEAMTRAINING-EDU





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### MAIL

Registration Form (page 29) to: SHRM Education PO Box 79482 Baltimore, MD 21279-0482

Fuel Your Future.